EXHIBIT C

IN THE UNITED STATES DISTRICT COURT EASTERN DISTRICT OF WISCONSIN

MILWAUKEE COUNTY, et al.,

Plaintiffs,

vs. Case No. 2:06-CV-00372-CNC

MERCER HUMAN RESOURCE CONSULTING, INC.,

Defendant.

Video Deposition of JOHN W. PEAVY III Thursday, March 13th, 2008

9:58 a.m.

аt

QUARLES & BRADY 411 East Wisconsin Avenue, Suite 2040 Milwaukee, Wisconsin

Reported by Sarah A. Hart, RPR/RMR/CRR

5 JOHN W. PEAVY III, called as a witness 1 herein, having been first duly sworn on oath, was 2 examined and testified as follows: 3 EXAMINATION 4 BY MR. MCNEIL: 5 Mr. Peavy, could you state your name for the record. 6 Α John W. Peavy III. 7 Will you look at Exhibit 431 in front of you and 8 identify whether this is your expert report in this 9 lawsuit for the defendants -- for the defendant. 10 This appears to be my report with the exhibits 11 attached. 12 Let me ask you, sir -- when did you -- when were you 13 first contacted to be an expert in this case? 14 Would have been the summer of 2007. 15 All right. And do you recall exactly when -- when in 16 the summer? 17 Α 18 No. Okay. Let me show you what's been marked as 19 plaintiffs' Exhibit 4 -- 432. 20 (Exhibit 432 marked for identification.) 21 BY MR. MCNEIL: 22 It's a calendar of the -- kind of the last 14 months 23 or so. Could you take a look at that calendar and 24 see if that zeros you in any more on when it would 25

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           case like -- like US Airways?
 1
           It's not --
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                     MR. BAUER: Object to the form.
 3
                     THE WITNESS: That's not something that I
 4
           can -- I mean, 'cause I can't opine on what legal
 5
           standards are.
 6
     BY MR. MCNEIL:
 7
          Okay.
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          I can only standard -- opine on was this prudent to
 9
           do what they did from an investment standpoint, from
10
          a professional standpoint as one who's been involved
11
           in the industry for over 35 years.
12
          Okay.
13
          It doesn't make sense to me that they would be
14
           imprudent. And I would be testifying they're prudent
15
          in the first place.
16
          That's what I -- my question is this, as a follow-up
17
     Q
          to that: What kind of standards of prudent behavior
18
          apply in one of these defined contribution situations
19
          as opposed to a pension fund? Just start with a
20
          defined contribution. What standards apply? Where
21
          do you find them? Are they listed somewhere?
22
          Well, I'm sure the legal standards are. I'll not
23
          respond to that.
24
                          But the professional standards, that's
25
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why I'm here. I'm not sure that they're listed anywhere. There's certainly books, numerous publications on what are the fiduciary duties of trustees. So I suppose that would contain a volume. But I don't think there's, frankly, such a thing as a list of the standards, because they vary from case to case for professional standards.

- Q Well, it's nice to have a rule book, and I'm asking if you -- if you can point us to any rule books over there in this defined contribution area that -- that you could point to to say the folks you rep -- you testified for acted prudently.
- A I do not go by a rule book. Like I say, there's a number of publications, all of -- well, some of which I have read and studied. But I am unaware of a rule book that lists 1 through X exactly what were the rules of professional conduct.
- Q Have you --
- A The CFA Institute provides many of those rules, and -- but -- but those are lists that begin the rules. There's standards beyond that.
- Q Yeah.

A Like I say, every case you would have to look at separately on a defined contribution plan, as I have.

Every one of these cases that I've participated in

had different -- different situations, and therefore, what might be relevant to one wasn't necessarily relevant to the other.

- Q Have you ever written a paper -- I know you attached your resume -- a paper on this issue of what is prudent behavior in the defined contribution area?
- A No. That hasn't been the focus of my published research. I'm a empirical researcher. So that wouldn't have been something I would ever --
- Q So you've never published in that area?

1.7

- A No, it's not something that I've published in. It's what I've practiced for over 30 years, but not published.
- Now, let me ask you this: You're not saying, are you, that the standards that apply to a defined contribution plan in terms of prudent investment, prudent investment, is -- are the same as the -- as standards that should apply to a county pension board like Milwaukee County in determining whether to adopt a new ben -- pension benefit -- set of pension benefit changes? Those are different standards, aren't they?
- A Different investment standards?
- Q No, just different standards.
- A Well, you just said different investment standards.

BY MR. MCNEIL:

Can I -- can I ask you -- I'm -- I'm not saying they're from any document. I'm asking you if you agree with this. If you -- if I gave you the test, what's -- what's your answer? Do you see this statement, "Do you believe that the Pension Study Commission satisfied the narrow requirements of what it was supposed to do in advising the County Board"?

MR. BAUER: Again, also object that you're asking him, again, for a legal conclusion.

MR. MCNEIL: I'm not asking anything. I'm asking what his -- his personal opinion is.

MR. BAUER: I'm objecting that you're asking for a legal conclusion, because both of the two sheets --

MR. MCNEIL: I'm asking --

MR. BAUER: -- that you've presented to him talk about standards under Wisconsin law.

BY MR. MCNEIL:

- Q When I ask you that, that would be the starting place for your analysis, wouldn't it, sir, what
 Wisconsin --
- A Well, I am not holding myself out as a -- as a lawyer or an expert in Wisconsin law. But from a professional standard and from the way that markets

35 work and the way that I've observed many pension 1 plans to work in the years that I've worked with 2 hundreds of them is that the -- I would disagree with 3 this -- with the statement, forgetting the law part. 4 But the -- but the --5 I just want to know a yes or no answer. You just --6 Α Well, you're not going to get one, because you're 7 asking for a legal opinion. 8 I'm not asking --9 I'll give you a professional opinion. Α 10 I'm not asking you for any -- what I'm asking you for 11 is what is your opinion, your professional opinion, 12 you're expressing to this jury. Do you -- do you 13 agree or disagree with the statement on -- what's 14 that exhibit number, sir? 15 In my opinion, the Pension Study Commission did not 16 satisfy the requirements of -- of properly advising 17 the County Board about the cost implications of the 18 benefit changes. 19 Q All right. 20 There was no mention whatsoever of the cost of the 21 22 backDROP benefit, for example. That on its own, not to mention that they didn't provide the required 23 report that is required by Wisconsin law, is my 24 understanding -- or by County law ordinance. 25

A If they -- if they -- if they just said it right to me like that, I don't know. I've never been in that situation. I probably would speak up.

Q Okay.

A But if it was -- if it was anything that had to do with an ambiguity, I -- you know, like I say, you don't have to speak up there, but you would have to -- if you can -- if you can speak up -- I mean, the point is, if you can speak up in time for whatever the issue is to be corrected, if there's a correction needed -- and I'm trying to think in that situation, because that's really what happened in that Dallas case, is that there was -- there were, for lack of a better term, I could call dueling actuaries, one of which had different opinions than mine. And -- and I think there was some challenges.

And I remember going to -- like the very next day going to the -- oh, what was his name? The city manager, John Ware, and saying, I don't think these are right; we need to fix them. And so -- so there was some of that in that -- in that very case, because there was a lot of controversy about that case.

Q Let me ask you this: I'm going to -- I've seen your report here --

		41
1	A	By the way, excuse me for interrupting, but you asked
2		and I didn't get a complete answer to the to those
3		that I've worked for public for pension plans.
4	Q	Yeah.
5	A	I did testify in federal tax court in Washington D.C.
6		over actuarial assumptions for a corporate pension
7		plan. And so, you know, just to be a case on
8		that. That was at the federal tax court in
9		Washington. This would have been approximately more
10		than 15 years ago.
11	Q	That was when you represented Goldman Sachs, right,
12		you were retained on behalf of was it Goldman
13		Sachs?
14	A	No, actually it was one of your local firms, Vinson &
15		Elkins.
16	Q	Oh, the tax case with Vinson & Elkins?
17	A	Yes, sir.
18	Q	You were defending Vinson & Elkins in a tax case
19		before the before the tax court?
20	A	Right, I was defending their actuarial assumption.
21	Q	But the actuarial assumption that you testified on
22		was first of all, you're not an actuary, right?
23	A	Oh, that's right.
24	Q	You've not ever been trained in actuarial science,
25		correct?

- A No, I've been trained not in actuarial science.

 Certainly areas that are similar and overlap with it,

 like retirement plans.
- Q But you have never held yourself out as performing actuarial services, correct?
- A Correct.

- Q And you really are not a -- an expert on the standards that apply to actuaries, correct?
- A I do not hold myself out as an expert in those standards.
- And in this case, you -- you have no opinion; you were not even asked to give an opinion on whether the actuaries in this case, the Milwaukee County case, acted properly under the actuarial standards and practice, correct?
- A I have not offered that opinion, yes.
- So you're not telling the jury one way or another whether Mercer acted improperly in this case, correct? You're just talking about the County right now?
- A I'm not testifying with respect to did they meet actuarial standards, because I'm not -- but I am testifying from 20 years of experience working closely with both public and private pension plans what I see as reasonable behavior on behalf of not

45 there is no assignment that you look at actuarial 1 behavior here. I don't see it. It's --2 Well --3 Let me just quote it. It says, "I've been asked to 4 discuss the historical conduct of the County's 5 pattern of contributions and their relation to the 6 Employee Retirement System of the County of 7 Milwaukee's pension fund investment returns." 8 Do you see that? 9 I see that. 10 That was the first opinion. And then you said, "I've 11 been" -- "also been asked to determine whether the 12 ERS and the County followed the appropriate 13 procedures and acted prudently when they approved the 14 2001 to 2004 wage and pension package." In -- do you 15 see that? 16 I see that, sure. 17 And then you've been asked to respond to the 18 valuation role of the ERS and the County. Now, I 19 don't see any word about where you've been asked 20 to -- to provide expert opinions on whether the --21 what the actuaries did were proper; is that correct? 22 Is it there? Is it there on the page? Does it say 23 it? 24 It's in the report. Α 25

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          No, but is -- but does -- so you --
     Q
1
          Yes. The answer is yes, it's embedded in these
     Α
 2
          opinions. For example --
 3
          Okay. I don't want more examples. I want them all.
     0
 4
          Okay? And so we have this understanding that there's
 5
          no more for examples. I want to know every one. And
 6
          I don't want you to quit talking until you tell me
 7
          all of them, okay?
 8
          We have an understanding.
9
          All right, sir.
     Q
10
          That's perfectly fine.
11
          Okay.
12
          Paragraph 13, "County's contributions to the fund are
13
          directly determined by the fund's level assets
14
          compared to its liabilities." That's what actuaries
15
          do and so --
16
          Let me -- show me that right there.
     Q
17
          Paragraph 13, first sentence.
18
          Now, are you --
19
     Α
          So what --
20
          -- are you -- I see that. What you're telling me is
21
          your testimony is that actuaries determine those,
22
          what the contributions are, correct?
23
     Α
          Yes.
24
          Okay. You have not made any independent study from
25
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prudent for him to say that based upon what I've seen over the last several years, many years, that a 12 percent rate of return in my opinion is reasonable, having said that from the context I'm not an investment professional.

BY MR. MCNEIL:

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- Q And you're not an actuary either, are you, sir?
- A I'm an investment professional. I'm not an actuary.
- You're not an actuary. And can you quote for me the standards that actuaries have -- have to use when they make that kind of -- give that kind of advice? Do you know what the standards are?
- A No, I do not know actuarial standards at all. I know only my interaction with actuaries --
- Q Okay.
- A -- that -- how I would consider such a statement.
- So if -- if actuary standards prohibit that kind of advice to a county, you -- you wouldn't -- you have no opinion one way or another because you're not an actuary, correct?
- A Well, I have a professional opinion, not from actuarial standards, but yes, I do have an opinion.
- Well, I know you've got opinions. That's very clear from this deposition. The question is whether you're qualified to make the opinion. And I've just asked

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          you a question. Are you qualified as an actuary to
 1
           tell me that -- that that statement by Mr. Soderstrom
 2
          in June from an actuarial point of view was prudent?
 3
           I think the answer is no, but is it yes or no?
 4
          Well, the way you qualified that --
     A
 5
          Is it yes or no?
 6
           I mean, you put a qualifier there --
     Α
 7
           I sure --
 8
           -- that says as an actuary. I am not an actuary --
 9
          Perfect.
10
           -- but I am a person who is a trustee, I have been
11
          advisors to trustees, I manage money for dozens of
12
                           I interact and I have seen hundreds
          pension plans.
13
          of actuarial presentations, and I certainly can opine
14
          what I think is reasonable that an actuary would do
15
          from a professional standpoint. Not an actuarial
16
          standard, but from a professional standard from
17
          having observed actuaries for years.
18
          What is ASOP No. 4? Have you ever read it, sir?
19
     Q
          I just said --
20
     Α
          Well, I want to know.
     0
21
          No, I don't know what ASOP No. 4 is.
22
          What is ASOP No. 35, sir?
23
          I will shortcut this. I don't know any ASOPs, and
24
          I've already testified to that.
25
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Q I know. But it's unfair for you to say you haven't read the standards that apply here and yet you're going to have an opinion. I mean, I have an opinion on everything like you do, but it has to be qualified as an expert --

MR. BAUER: Object to the form --

BY MR. MCNEIL:

O -- correct?

MR. BAUER: -- it assumes a legal -- as a legal proposition that the only standards that are -- that are important in this case are the Actuarial Standards of Practice, when there are common law standards, and there are legal standards that apply to government employees, to trustees, to everybody else involved in this, including the County's lawyers, et cetera.

MR. MCNEIL: Mr. Bauer, Mr. Bauer, which are the standards now that you're testifying? What are they? Are you under oath now?

MR. BAUER: I am not testifying. I am objecting to your question, which is misleading, Ken.

MR. MCNEIL: Okay. Thank you.

Let's get back to this guess -- this testimony. In 2000, in June of 2000, would you, given your expertise, have told Milwaukee County that they could

121 page -- we were talking about your opinions that 1 related to act -- whether Mercer's actuarial behavior 2 was proper. And you pointed me to paragraph 13, you 3 pointed me to -- in paragraph 12 to Opinions D. 4 What's next? 5 Well, first, I mean, I'm not testifying that their Α 6 actuarial -- all of their actuarial duties were 7 proper or improper. That's not my role. 8 Okay. 9 Q So when you characterize that I'm saying actuarial, 10 11 I'm just saying based upon what I've seen that an actuary would do and what I would expect an actuary 12 to do in those situations from my experience --13 Okay. Well --14 -- they acted reasonably. And that is not on 15 calculations of funded amounts or those things. 16 Okay. Let me -- I want you to continue to point out 17 these places specifically so that I know every place 18 in this report where you're talking about from your 19 experience so that we'll later be able to judge 20 whether that's appropriate. 21 Well, throughout this whole report, at least in some 22 ways these touch on the actuarial duties. 23 Well, I've got the rest of the afternoon. Let's go. 24 Start on -- let's go --25